

Experience in Including Independent Smallholders in a Sustainable Supply Base

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SUSTAINABILITY WHAT'S NEXT?





Background: Cargill in Malaysia

- Cargill is an independent refiner and operates 3 refineries in Peninsular Malaysia. Our CPO suppliers include both integrated and independent millers.
- In 2011, we engaged Wild Asia & FFI to conduct a sustainability assessment of the independent smallholders in our CPO supply chain in Malaysia.
- In January 2013, Cargill embarked on a project to promote the growth of oil palm sustainable standard among independent smallholders and achieve RSPO certification.
- Project focus is our CPO supply chain at Air Kuning, Perak.



Project Overview

- **Objective?** Promoting the growth of RSPO certified FFB production among independent smallholders within a specific CPO supply chain at Air Kuning, Perak, Peninsular Malaysia.
- How was this achieved? The project builds on existing relationships, between the refiner CPO mill FFB dealers smallholders. The FFB dealers play an integral role in the linkage and support to smallholders.
- Significance of the project? It is a unique and challenging supply chain as all parties are independent entities, coming together with a common goal to promote the production & uptake of sustainable palm oil.







Project Initiator, Refinery & RSPO Supply Chain certified



Project Implementor via Wild Asia Group Scheme (WAGS)

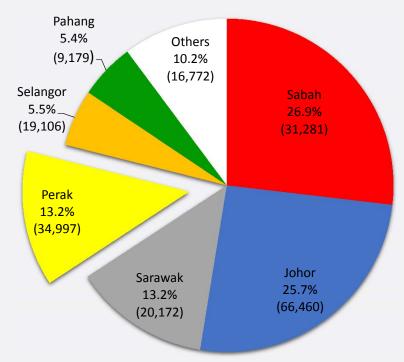


RSPO member, Independent Mill



Project Funding

Malaysia: Independent Smallholders Oil Palm Planted Area by State June 2014 (772,399 Ha, 14.5%)

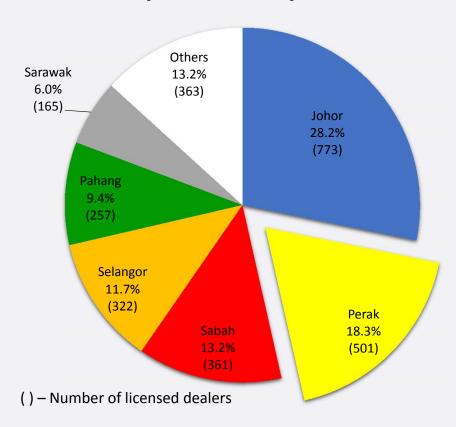


() – Number of licensed smallholders

Source: MPOB

Malaysia: Licensed FFB Dealers by State (June 2014)







The Project Supply Chain

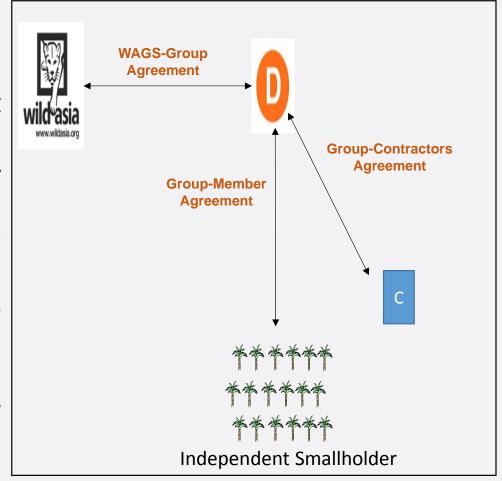


A pilot group of smallholders was initiated in January 2013 under the FFB dealer
 - Teck Joo Chan (TJC).

Group Structure



- Implemented WAGS management system (Created Internal Control System).
- Includes FFB Dealer as independent intermediary in the structure.
- The structure is aligned by group member agreements among FFB dealer with farmers and contractors as part of the commitment to the standard by all parties.
- Wild Asia is the Group Manager who oversees the Group Structure and compliance to RSPO standard.
- Capacity building of dealer to ultimately lead and manage the farmers.





Project Details of Pilot Group

Location- Air Kuning, Perak

Pilot Group

■ Total Farmers: 34

Number of Farm Plots: 70

FFB Yield (2013): 4,863mt

Est CPO volume (2013): 1,007mt

RSPO group certification audit: October 2014





FFB Dealer – TJC







Farm Management











Farmer Meetings/ Training











RSPO Audit-Oct 2014







Moving forward...

- Achieved cooperation and trust with TJC fundamental to drive project.
- The Pilot Group has provided us with a better understanding of how to manage a dealer/smallholder group structure.
- WAGS model is successful. We plan to scale up in the TJC supply chain.
- Socialize the success/ establish working model of this group with other FFB dealers in the supply chain.
- Mill involvement & influence is key with other FFB dealers.

